FORM CD-516 (6-93) LF DAO 202-430	)				US DEPARTM	IENT OF	COMMERCE		NEW				
CLASSIFICATION AND PERFORMANCE MANAGEMENT RE							I/A:						
						MR:							
						IP#:							
Performance Plants		Performar	nce Appra	isal • Perf	ormance Rec	ognitio	<u> </u>			osition	Descri	ption	
Employee's Nar	ne:						Social S	ecurit	ty No.:				
Position Title:													
Pay Plan, Series	s, Gr	ade/Step:											
Organization:	1.					4.							
	2.					5.							
	3.					6.							
Rating Period:													
Covered by		Senior E	Executiv	e Service	е		Demons	stratio	n Projec	t			
		General	Workford	ce			Other:						
			PAF	RT A - P	OSITION	DES	CRIPTIC	N					
responsible. This to appointment ar or their implemen SUPERVISOR'S SIGN.	nd pa iting	ayment of p regulation	oublic fund			eading s		s may	constitute				
0. 4 00.510 4 7.0		OFFICIAL <sup>-</sup>	TITLE:										
CLASSIFICATION CERTIFICATION		PP:	SERIES:		FUNC:	GR	ADE:		IA:		YES		NO
I certify that this p	oosit	ion has be	<u>l</u> en classifi	ied as requ	l uired by Title		Code, in co	nform	ance with	n stand	dards p	<u>l</u> ublish	ned
by the OPM or, if	no p	oublished s				ently w	ith the mos				d stand		
NAME AND TITLE OF CLASSIFIER				SIGNATURE DATE									
			PAI	RT B	PERFOR	MAN	CE PLA	N					
This plan is a	an ac	ccurate sta	tement o	f the work	that will be	the bas	sis of the e	emplo	yee's per	formai	nce app	raisa	ı.
NAME AND TITLE (	OF FI	RST LINE SU	JPERVISOF	R/RATING O	FFICIAL	SIGNA	ATURE				DATE		
APPROVAL - I	agr	ee with th	ne certific	cation of	the position	descr	iption and	d app	rove the	perfo	rmanc	e pla	n.
NAME AND TITLE O	OF AI	PPROVING (	OFFICIAL O	R SES APPO	OINTING	SIGNA	ATURE				DATE		
EMPLOYEE ACI						SIGNA	ATURE				DATE		

PRIVACY ACT STATEMENT - Disclosure of your social security number on this form is voluntary. The number is linked with your name in the official personnel records system to ensure unique identification of your records. The social security number will be used solely to ensure accurate entry of your performance rating into the automated record system.

receipt of the plan, and does not necessarily signify agreement.

## **U.S. Department of Commerce Senior Executive Performance Agreement**

Executives in the Department of Commerce are accountable for supporting the Department's mission to promote job creation, and improved living standards for all Americans by creating an infrastructure that promotes economic growth, technological competitiveness, and sustainable development. The Department's strategic goals are as follows:

1)	Provide the information and the framework to enable the economy to operate efficiently and equitably.							
2)	Provide infrastructure for innovation to enhance American competitiveness.							
3)	Observe and manage the Earth's environment to promote sustainable growth.							
4)	Management Integration Goal: Strengthen management at all levels.							
Apprai	sal Period: 6/1 to 9/30							
Series	on Title: and ES-Level: ization:							

#### Part I: Critical Performance Expectations

#### A. Responsibilities

All Department of Commerce executives share certain critical elements that deal with how they perform their job. Set forth below, these responsibilities reflect the core values of the Department - what is important to us as an organization - and they are shared by all Department of Commerce executives and managers. These elements guide the various actions that the incumbent commits to in Part I, B and should be given equal weight in the summary narrative and evaluation. The incumbent and immediate supervisor jointly review these responsibilities to ensure mutual understanding.

#### CRITICAL ELEMENT I: Leadership/Management (30%)

Demonstrates integrity, sound judgment, and the highest ethical standards of public service. Successfully leads organizational change. Addresses programmatic and organizational changes as necessary. Effectively develops and executes plans to accomplish strategic goals and organizational objectives, setting clear priorities and acquiring, organizing, and leveraging available resources (human, financial, budget, etc.,) and succession planning to ensure timely delivery of high quality services and products in compliance with applicable laws, regulations and policies. Ensures that the highest level of organizational goals and results cascade downward in the organization so that at the individual level, all activities are in alignment with the highest level of successfully defined organizational outcomes. Motivates employees to achieve high performance by facilitating a positive workplace that fosters innovation and initiative, open and honest communication, and teamwork among employees and peers. Effectively manages employee performance, addresses conduct issues early as appropriate and recognizes high performance. Ensures that, to the extent possible, employees have the tools and training to do their jobs. Promotes cooperation, flexibility and teamwork among employees. Provides continuous, constructive feedback to employees concerning individual and group performance including timely evaluations of performance. Coaches and develops employees to realize their full potential as members of the Department.

- a. President's Management Agenda Achieves the objectives established by the President, the Secretary, the Deputy Secretary, and senior management. Articulates the organization's vision, effectively communicates the Department's mission, core values and strategic goals to employees and other stakeholders and engages them in developing objectives and individual performance plans that contribute to those goals (i.e., President's Management Agenda, mission of the organization) with a focus on results. Supports the Department by providing responsive, timely and accurate work products and information as requested by Department management. Suggests innovative approaches to knowledge management that improves communication across organizational lines. Prioritizes professional and technical currency on relevant and timely issues impacting Commerce. Fosters a learning organization throughout Commerce that encourages cooperation and collaboration among offices and bureaus. Ensures that the strategic planning process is meaningful and relevant to the organization, including the completion of Government Performance and Results Act activities. Financial reporting and budget activities are on-track, accurate and timely.
- b. Safety and Security Fosters a safe work environment for all employees with an on-going focus on safety and health issues. Ensures continuity of operations by providing timely and relevant input to the Continuity of Operations Plan (COOP) as requested. Ensures that relevant aspects of the COOP are operational and logistically feasible. Ensures that the COOP is timely communicated to key personnel. Educates employees on health and safety issues, including preventative measures that can be taken to ensure a healthy work environment. Monitors the outcomes of health indicators (e.g., sick leave usage, attitude survey results, turnover, accidental rates). Ensures that the work environment is safe and that any unsafe conditions are addressed in an expedient manner. Addresses environmental issues (e.g., work space, ergonomic furniture, asbestos, air filtering systems). Ensures that employees are aware of what to do in an emergency situation. Promotes health unit activities and gives employees the opportunity to participate freely. Ensures that employees understand the role of the Employee Assistance Program and how to access it.

human increase Particip institutio employe lowest of	c. Diversity - Effectively considers equal opportunity and diversity principles in all aspects of program and human resources decisions and in compliance with merit systems principles. Where given the opportunity, increases the employment of under represented groups of minorities and employees with disabilities. Participates in outreach activities such as creating partnerships with and recruiting from minority-serving institutions; "adopting" schools and mentoring students; participating in "internship" programs; and employing "co-op" students. Strives to resolve employee grievances and allegations of discrimination at the lowest organizational level. Cooperates fully in the investigation and fact-finding processes of investigations.								
	Outstanding Commendable Fully Successful Minimally Acceptable Unsatisfactory								

#### CRITICAL ELEMENT 2: Customer/Client Service Responsiveness (20%)

Ensures a high degree of responsiveness to organizational leadership, the public, and internal and external customers (i.e., external contacts, staff, bureaus, Department, customer agencies, taxpayers). Continually reviews and monitors organizational performance. Consults, collaborates and builds partnerships with agencies and other stakeholders, and takes decisive action, in accordance with law, regulation, and Department policy. Continuously seeks to improve business processes, sharing those efforts with other units to better overall Department performance.

Demonstrates the importance of customer and employee satisfaction in successfully accomplishing the Department's mission. Demonstrates the importance of customer focus as a critical component of the Department's mission. Listens to customers, systematically gathering their feedback, actively seeking to identify their needs and expectations, and effectively communicating those needs and expectations to employees. Ensures that employees do the same, and they are prompt, professional, fair and responsible to the circumstances of individual customers, to the extent permitted by law and regulation. Continuously evaluates organizational performance from a customer's point of view.

Outstanding Commendable Fully Successful Minimally Acceptable Unsatisfactory

#### B. Bureau Specific Critical Elements (up to three maximum)

In the space below, the incumbent and his or her immediate supervisor should describe a limited number of critical elements along with critical element activities that the incumbent will be expected to accomplish during the upcoming evaluation year. These bureau elements should be derived from, and directly contribute to, the program priorities and objectives established by the organization's annual business or operating plan; they should also be balanced, based on the Department-wide responsibilities described earlier, and may include personal developmental objectives relating to those responsibilities. Generally, bureau elements should be qualitative in nature, but they can (and should) be guided and informed by the organization's quantitative performance measures. Bureau elements may be modified during the evaluation period as circumstances warrant. Changes should be made at least 90 days before the end of the evaluation period to prevent having to extend the evaluation period.

### BUREAU SPECIFIC CRITICAL ELEMENT I: Support of Corporate NOAA (40%)

Supports the NOAA Program Review process including follow up activities. Supports the development of a revised NOAA Strategic Plan. Promulgates and supports NOAA's and the Department of Commerce's corporate identity at every opportunity and ensure effective communication with outside groups (e.g., user groups, NGO's), state and local government, the Congress, and international bodies etc. Promotes and requires teamwork with other NOAA line and staff offices and components. Analyzes the organization and own area to identify key relationships that should be initiated or improved to further the attainment of own area's goals. Monitors and evaluates partnerships for the attainment of mutual goals.

Develops and implements programs with educational institutions, to enhance outreach and education in NOAA-related areas. Supports NOAA initiatives including championing efforts to implement the Survey Feedback Action (SFA) organizational assessment and results. Completes all actions necessary to eliminate material weaknesses and support achievement of an unqualified NOAA audit.

Improves the management of information technology by fully participating in the IT planning process, adhering to OMB, Department, and NOAA policies on IT management and security, and implementing IT "best-practices". Supports NOAA-wide financial management goals, including budgetary FTE alignment, CAMS, etc. Adheres to NOAA policies concerning Congressional, DOC, OMB, EOP and other communications outside NOAA.

Meets all grant and procurement requirements/schedules and pursue every reasonable opportunity to utilize small and disadvantaged businesses when considering procurement alternatives. Creates a supportive work environment which ensures reasonable workforce accommodation and access to information, services, facilities and programs for all employees, applicants for employment, and the general public. At a minimum, set aside 1.5% of personnel and compensation (i.e., salaries and benefits) to support employee career development and training opportunities. Works to strengthen ties with Minority Serving Institutions (or MSI's).

Outstanding Commendable Fully Successful Minimally Acceptable Unsatisfactory

### **BUREAU SPECIFIC CRITICAL ELEMENT 2: Executive Development & Communication (10%)**

Participates in NOAA/Commerce Executive Development Training Programs, seminars, or continuing education. Participates in professional organizations, conferences, etc.

Clearly conveys and receives information and ideas through a variety of media to individuals or groups in a manner that engages the audience, helps them understand and retain the message, and permits response and feedback from the audience. Organizes and presents ideas effectively for formal and spontaneous presentations. Prepares concise and logical written materials. Keeps affected parties informed on issues.

Outstanding Commendable Fully Successful Minimally Acceptable Unsatisfactory

# PART II: Progress Review

This mandatory review generally takes place during the middle of the evaluation year. The rating official and the incumbent are required to discuss the incumbent's progress toward expectations set forth in Part I. That discussion should be summarized below:							
Date review conducted: Rating official's signature: Employee's signature:							

# Part III: Performance Summary and Rating

Name:	
Instruct	ions:
	List each critical element in the performance plan and the weight it has been assigned.
	Assign a rating level for each element: (5) Outstanding; (4) Commendable; (3) Fully Successful; (2) Minimally Acceptable and (1) Unsatisfactory. Raters may also give fractional ratings.
	Score each element by multiplying the weight by the rating level.
	After each element has been scored, compute total score by summing all individual scores. Total score can range from 100 to 500.

Performance Summary and Rating Methodology							
Critical Element	Individual Weights (Sum=100%)	Element Rating (1-5)	Score				
Leadership/Management	30						
Customer/Client Service Responsiveness	20						
Support of Corporate NOAA	40						
Executive Development & Communication	10						
Total							

ITEM 3. SES EMPLOY	EES ONLY:									
Name			Title							
1. Rating Official Reco	Rating Official Recommendation(s). Check appropriate block(s).									
Outstanding (460 - 500)						Unacceptable (100-199)				
Rating Official's Signat	ure	Title			Date					
					-					
Employee's Signature (	indicates appraisai mee	eting nei	ia)		Date					
2. Optional Higher Lev Comments:	rel Review (at employe	e's requ	uest)							
Recommendation o	n initial rating:									
Library Lavel Devices Circ		T:41-			Data					
Higher Level Reviewer Sig	nature	Title			Date					
PRB Review     PRB concurs with initial rating     YES     NC					) (Explain Below)					
PRB Chairperson and/or Co	o-Chairperson's Signature				Date					
·										
4. Appointing Authorit	ty									
Agree	Disagree with P	RB reco	mmendations	. If disagre	e, exp	lain.				
Final Rating of Sen	ior Executive:									
Outstanding	Commendable	Fully S	uccessful	Marginal		Unacceptable				
Appointing Authority's	Appointing Authority's Signature Date									